

**Decision Maker:** HEALTH AND WELLBEING BOARD

**Date:** 30 March 2023

**Title:** Integrated Commissioning Board Update

**Contact Officer:** Sean Rafferty, Assistant Director for Integrated Commissioning  
Adult Services Department, London Borough of Bromley  
E-mail: sean.rafferty@bromley.gov.uk

**Ward:** All

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1. Summary

The Integrated Commissioning Board provides leadership, strategic oversight and direction for all health and social care integrated commissioning programmes and processes undertaken jointly by Bromley care and health partner agencies. It is an officer led board and reports to the Health and Wellbeing Board on its work twice a year.

This report provides a brief summary of the current workload of the Board.

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2. Reason for Report going to Health and Wellbeing Board

The Integrated Commissioning Board has a specific role in supporting the work of the Health and Wellbeing Board in delivery of the key priorities identified in the Health & Wellbeing Strategy and giving oversight to the Better Care Fund. The Board provides twice yearly update reports on progress to the Health and Wellbeing Board at mid-year (Sept/October) and year end (March/April).

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3. **SPECIFIC ACTION REQUIRED BY HEALTH AND WELLBEING BOARD AND ITS CONSTITUENT PARTNER ORGANISATIONS**

The Health and Wellbeing Board is required to note the current workload of the Integrated Commissioning Board as summarised in 4.4 of this report.

## Health & Wellbeing Strategy

The work of the Integrated Commissioning report will have a direct and or indirect impact on all of Bromley's Health & Wellbeing Strategy Indicators

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## Financial

1. Cost of proposal: Not applicable
  2. Ongoing costs: Not Applicable
  3. Total savings: Not Applicable:
  4. Budget host organisation: n/a
  5. Source of funding: n/a
  6. Beneficiary/beneficiaries of any savings: n/a
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## Supporting Public Health Outcome Indicator(s)

The work of the Integrated Commissioning Board report will have a direct and or indirect impact on all of Bromley's Public Health Outcome Indicators

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## 4. COMMENTARY

### 4.1 Background to the Integrated Commissioning Board

The Integrated Commissioning Board (ICB) provides leadership, strategic oversight and direction for all health and social care integrated commissioning programmes and processes undertaken jointly by Bromley health and care partner agencies. Its key responsibilities include:

- Leading and directing arrangements for integrated commissioning of health and social care within the borough of Bromley
- Supporting the work of the Health and Wellbeing Board in delivery of the key priorities identified in the Health & Wellbeing Strategy.
- Overseeing the management of joint resources that enable effective integrated commissioning programmes
- Producing a Local Plan, which allows the Council and the South East London Integrated Care Board (SELICB) (Bromley) to draw down the Better Care Fund (BCF)
- Develop a co-ordinated approach to managing and developing the local provider market across health and care services.
- Ensuring the SELICB (Bromley) and the Council are well positioned to meet the emerging requirements from legislation, national/regional policy or best practice guidance.

The Board is an officer led working group and is co-chaired by the Council's Director of Adults Services, Kim Carey, and the SELICB's Borough Place Executive Lead for Bromley, Angela Bhan.

### 4.2 The Integrated Commissioning Service

A key outcome of the Board's work in 2019/20 was the creation of an Integrated Commissioning Service that brought together the health and care commissioning teams for out of hospital and community services from across the Council and the Bromley Borough service from South East London CCG. Led by an Assistant Director for Integrated Commissioning, who works across the Council and CCG, this new service plays a key role in supporting the work of the Board.

### 4.3 The Integrated Commissioning Board Work Programme 2021/2022

The current workload of the Board is as follows:

Project/Programme	Detail	Next steps
One Bromley Local Care Partnership	Supporting the work of the One Bromley Local Care Partnership and Integrated Care System developments	The new Integrated Care Service arrangements for South East London came into effect on 1 July 2022. Governance arrangements include a Local Care Partnership Board for Bromley chaired jointly between the Leader of the Council and the SELICB lead GP for Bromley. The draft Local Care Partnership Strategy is being presented to this meeting
Ageing Well Strategy	Multi-agency health and care strategy for older people	Delivering on Action Plan

Learning Disabilities Strategy	Multi-agency health and care strategy for adults with a learning disability	A Partnership Board to lead on the strategy was launched in October 2020.  The strategy is to be refreshed in 2023
Care Homes Market Position Statement	A market position statement for care homes is in development and this work is to be replaced with a statement to cover all services	A Market Position Statement across all services is in development for publication in 2023
Integrated Mental Health and Wellbeing Strategy	Multi-agency health and care strategy for adults needing mental health services support	An Action Plan was agreed at the Board in September 2020 and was consulted on with the LBB Policy & Development Scrutiny Committee.  The strategy is being reviewed and refreshed for republication in 2023 with a focus on the impact of the pandemic on children's and adult emotional wellbeing
The Bromley Community Mental Health Services (CMHS) Transformation Programme	With government funding delivering a 3-year programme to transform community based mental health services in alignment with the Integrated Mental Health and Wellbeing Strategy (see above)	The programme has implemented a Mental Health and Emotional Wellbeing Hub. This new service is a NHS/voluntary sector partnership, which is being led in its pilot stage by MIND and NHS Oxleas. The first phase of the Hub opened in September 2021 with services scaling up thereafter
Falls Project	Implementing a new therapies response to falls	Learning from Covid and developing pathways with Kings College Hospital NHS Trust
All Ages Autism Board Action Plan	Multi-agency action plan focused on improving advice, information and support to children and adults with autism	An All Ages Autism Board has produced a strategy and an action plan
Integrated Therapies Programme (including Community Equipment Service)	Programme of work to consider all therapies provision and look at how services and professionals can work better together and with clearer pathways.	The Community Equipment Service was been put to tender through the London Consortium in 2022. A new contract with a new provider begins on 1 April 2023
Hospital Discharge and Single Point of Access (SPA)	Multi-agency programme and integrated service to support hospital discharge and with Single Point of Access (SPA) integrated service supporting Covid-19 hospital discharge	This service is now jointly commissioned as a permanent service.  A new multi-agency model for hospital discharge with sustainable funding has been

		agreed and its implementation is close to completion
End of Life Programme	Establishing a new programme of work to consider end of life care provision	A End of Life Board was brings together agencies and professionals to plan and deliver palliative care services
Child and Adolescent Mental Health (CAMHS) Programme	Recommissioning of the CAMHS provision and development of trailblazer project	The current focus is on responding to the increase in demand for services that has emerged since the Covid pandemic
Better Care Fund (BCF) and iBCF	Oversight of Bromley allocation of funds that support joint health and care working	Ongoing oversight of the fund – reported separately to the Health and Wellbeing Board
Domiciliary Care	Recommissioning domiciliary care services	The new service contracts began on 27 August 2021. The service continues to be developed.
Personalisation	Roll out of personal health and care budgets across services. Work instigated to improve infrastructure to support personalised services.	A joint infrastructure to expand Personal Health Budgets and Direct Payments across LBB and NHS services was launched in January 2022. These pilot arrangements are to be extended.
Primary and Secondary Interventions Service – (Bromley Well)	Recommissioning of health and care preventative services for September 2022 (Bromley Well Service)	A new contract has awarded to Bromley Third sector Enterprises and began on 1 October 2022
Health & Care Act 2022 – in relation to integrated care and health working	The Health and Care Act brings together proposals that build on the recommendations made in <a href="#">Integrating care: next steps to building strong and effective integrated care systems across England</a> .	The Local Care Partnership Board is leading on the response to new legislation on health and care joint working
Assistive Technology	A business case has been agreed to test out the introduction of some new innovations to support services and residents	A programme of pilots is being implemented
Mental Health Recovery & Rehab / Support & Accommodation	Recommissioning of supported rehabilitative accommodation schemes for residents being discharged hospital	The procurement strategy for this new joint commission was agreed by the Council and SELICB in June 2022 and work has begun on commissioning the new provisions for 2024.

Bromley Healthcare Assurance	A sub-group of the Board is leading on assurance of Bromley Healthcare Services following the publication of their CQC inspection report in February 2022	The Health Scrutiny Sub-Committee will receive updates on progress which to date is going positively
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## 5. IMPACT ON VULNERABLE PEOPLE AND CHILDREN

The Integrated Commissioning Board is concerned with improving health and care outcomes for all Bromley residents and has a specific focus on improving outcomes for the Borough's most vulnerable adults and children.

## 6. FINANCIAL IMPLICATIONS

There are no direct financial implications arising from this report.

The Integrated Commissioning Board has oversight of the Better Care Fund and Improved Better Care Fund allocations, the 2022/23 budgets for which were £28m and £7.5m respectively.

<b>Non-Applicable Sections:</b>	<ul style="list-style-type: none"> <li>• LEGAL IMPLICATIONS</li> <li>• IMPLICATIONS FOR OTHER GOVERNANCE ARRANGEMENTS, BOARDS AND PARTNERSHIP ARRANGEMENTS, INCLUDING ANY POLICY AND FINANCIAL CHANGES, REQUIRED TO PROCESS THE ITEM</li> <li>• COMMENT FROM THE DIRECTOR OF AUTHOR ORGANISATION</li> </ul>
Background Documents: (Access via Contact Officer)	Agenda and papers for the Integrated Commissioning Board